World Aero Markets: Looking Up, From The Bottom of a Pit

Presentation To The National Aeronautic Association

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Aviation Segments By Damage

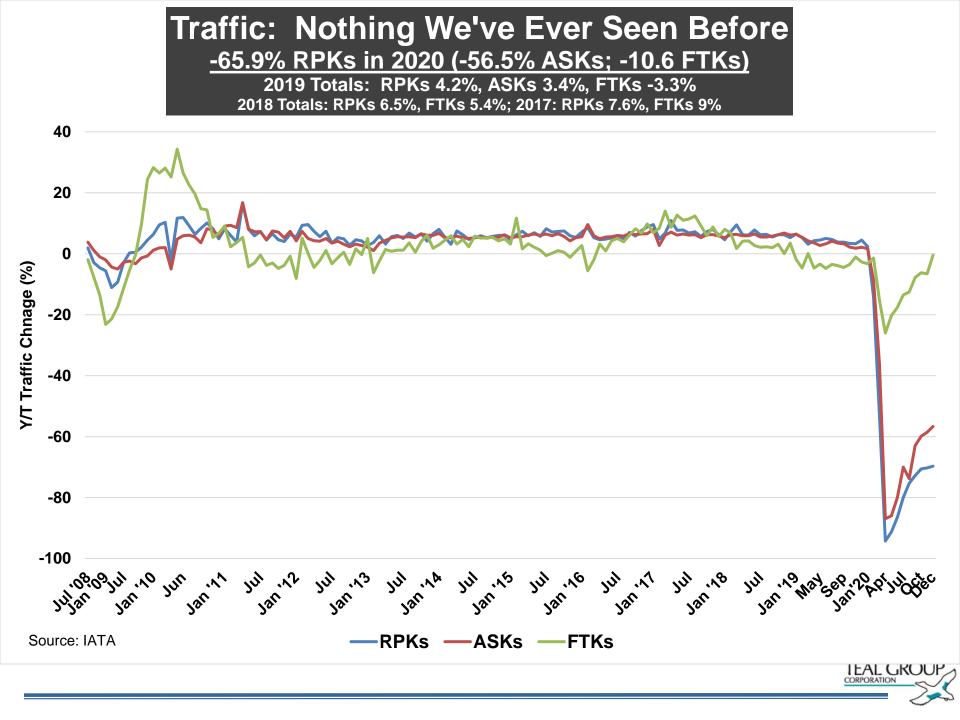
Most to Least Annotated, Ten Months In

Twin aisle jetliners	International traffic hit hardest and longest. Already an overcapacity situation. Secular shift towards single aisles already underway. It's just that bad.
Single aisle jetliners	Fuel prices a big problem. China comeback uncertain. Some relief due to deferred Airbus ramp, and MAX stop. Same.
Business Jets	Large cabin strongly correlated with oil prices. Small/medium strongly correlated with corporate profits, equities indices. Might recover quickly; still a 2020/21 downturn
Civil Rotorcraft	Oil and gas segment (large) hit again, before recovery even began. About rightwait and see.
Military Programs	Emphasis on "shovel-ready." Advance development programs at greater risk. Pure-play contractors in best shape; suppliers with most defense in best shape. All good. In fact, better.



Aircraft Markets, In Good And Bad Years (last year was not good)

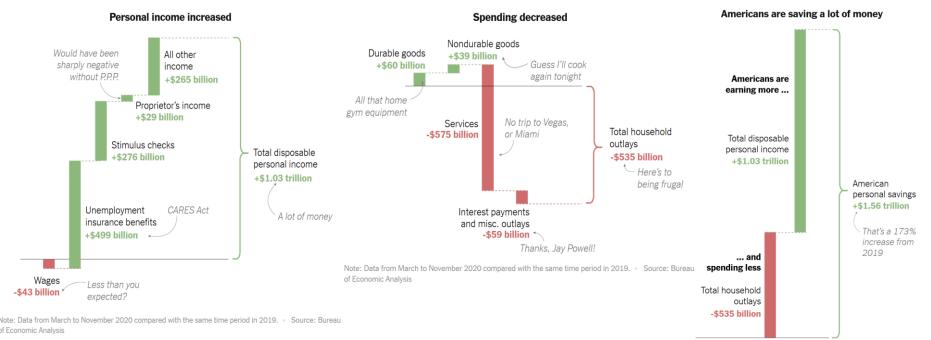
World New Deliveries	CAGR	CAGR	CAGR	<u>Change</u>
<u>In 2020 (2021 \$)</u>	<u>'03-'08</u>	<u>'08-'14</u>	<u>'14-'19</u>	<u>'19-'20</u>
Jetliners-SA (\$27 b)	9.7%	6.9%	-2.0%	-55.2%
Jetliners-TA (\$27.8 b)	5.0%	13.5%	2.1%	-49.1%
Regionals (\$3.4 b)	3.9%	-3.1%	-6.3%	-36.0%
Business Aircraft (\$18.2 b)	16.7%	-2.2%	-1.2%	-18.3%
Civil Rotorcraft (\$3.1 b)	18.5%	-2.5%	-7.2%	-13.0%
Military Rotorcraft (\$10.7 b)	10.6%	9.7%	-7.0%	-15.1%
Military Transports (\$4.1 b)	3.2%	-0.9%	0.0%	-30.0%
Fighters (\$18.3 b)	1.6%	0.8%	6.1%	-22.6%
<u>All Civil</u> (\$79.9 b)	<u>9.7%</u>	<u>5.6%</u>	<u>-0.5%</u>	<u>-40.0%</u>
<u>All Military</u> (\$36.9 b)	<u>3.9%</u>	<u>4.1%</u>	<u>0.0%</u>	<u>-18.4%</u>
<u>Total</u> (\$116.7 b)	<u>8.0%</u>	<u>5.2%</u>	<u>-0.4%</u>	-34.5%EA





Traffic Peak Recovery By Late 2022. Why?

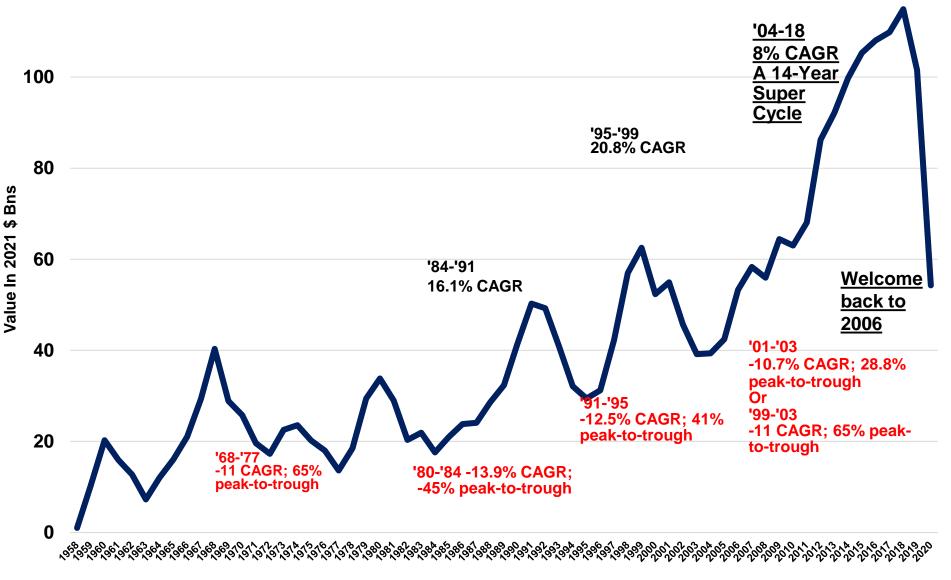
- Better-than-expected vaccine efficacy.
- Better-than-expected economic outlook.
- The China domestic comeback.
- Business travel resurgence.
- Vacation travel resurgence, fueled by record savings rates.



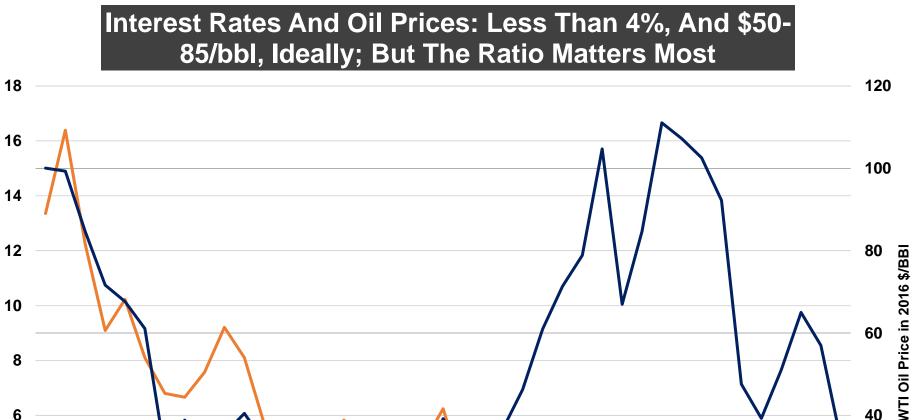
Note: Data from March to November 2020 compared with the same time period in 2019. • Source: Bureau of Economic Analysis

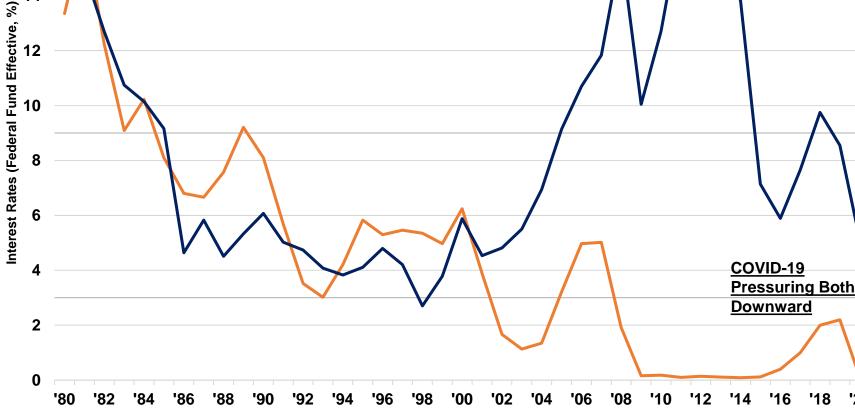












Interest Rates

—Oil Prices

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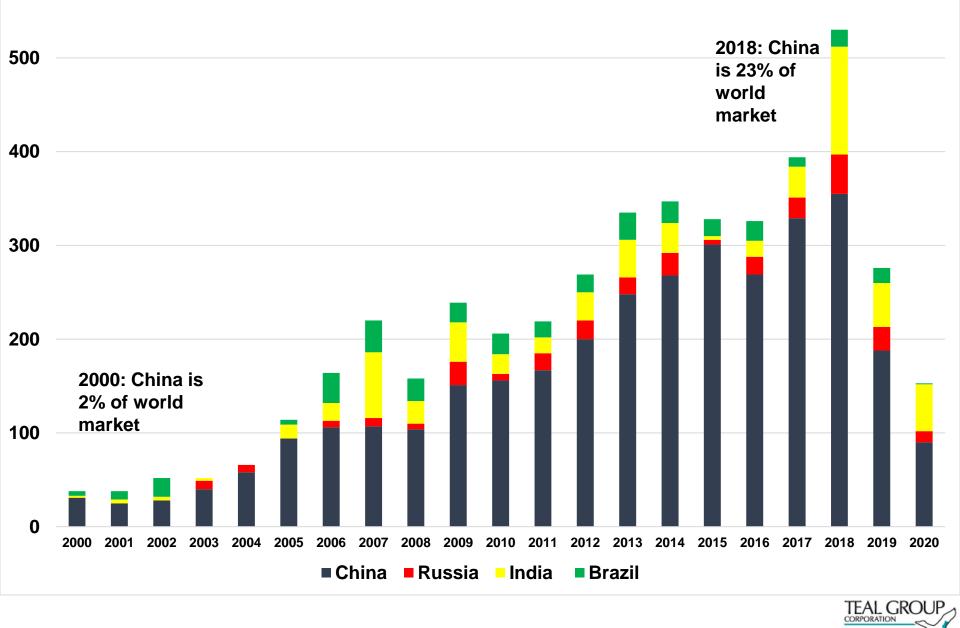
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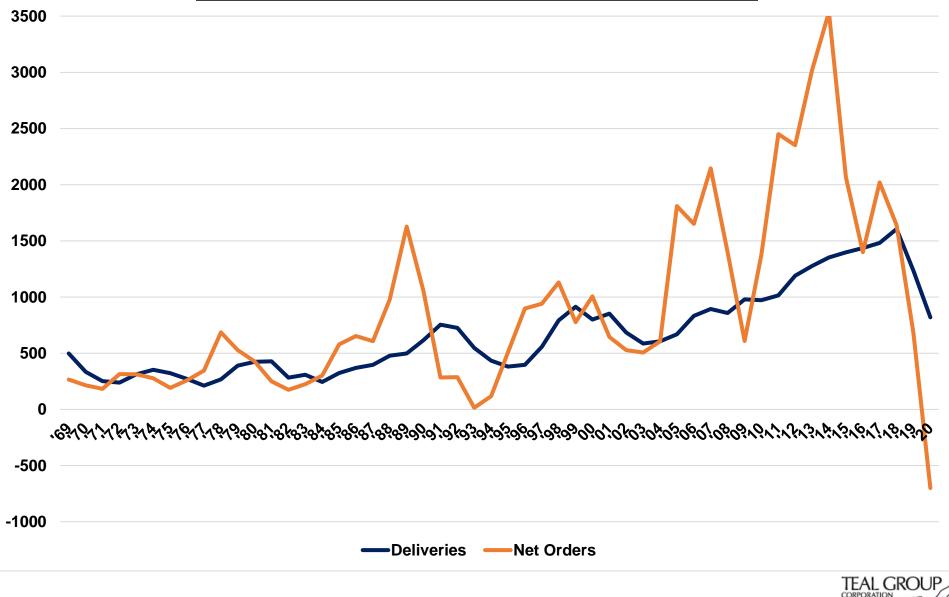
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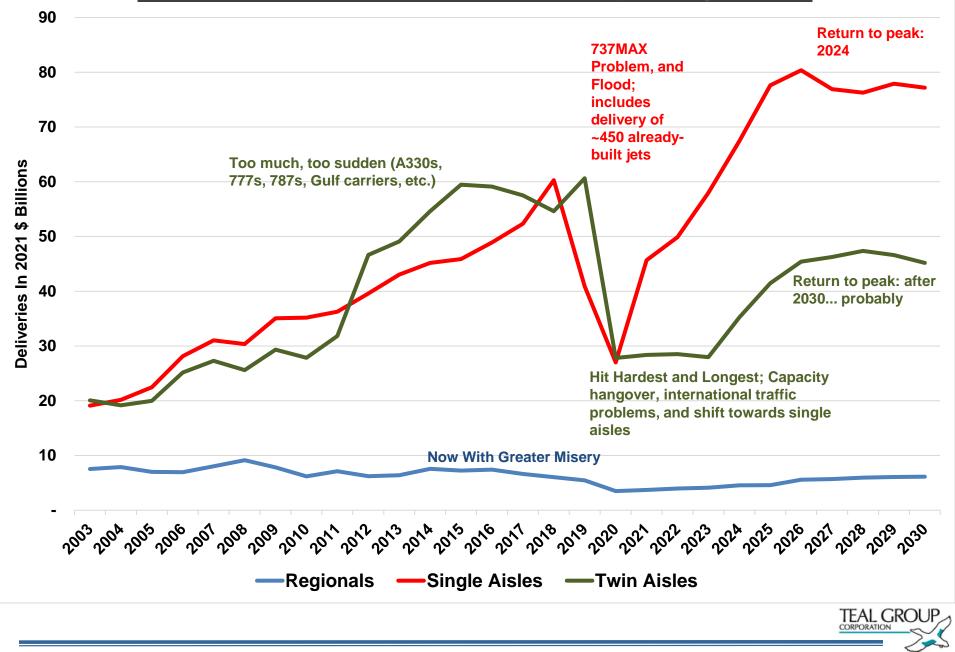
BRIC Deliveries: All About China



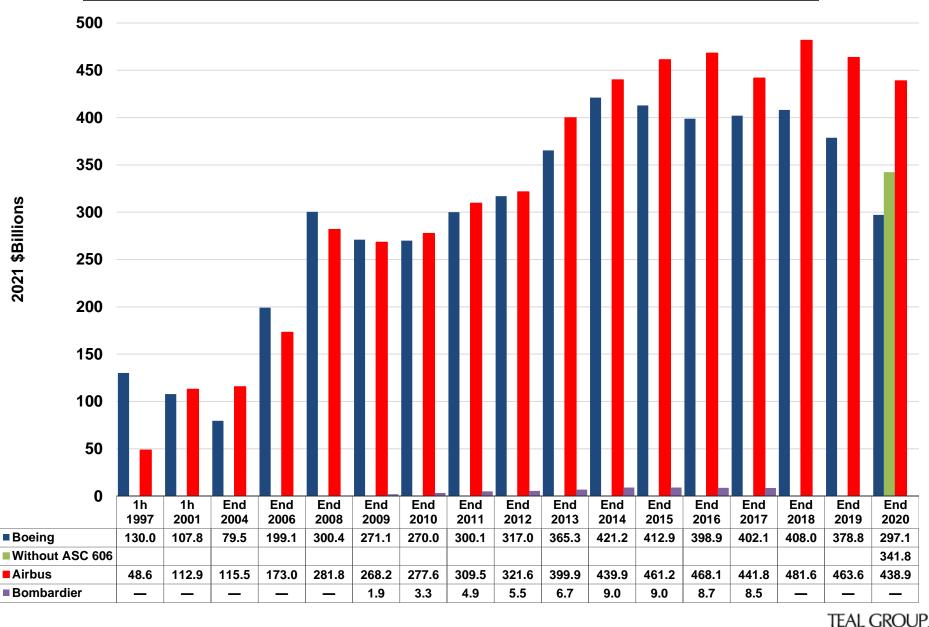
Large Jetliner Orders And Deliveries Book-To-Bill No Longer A Thing



The Air Transport Market By Segment

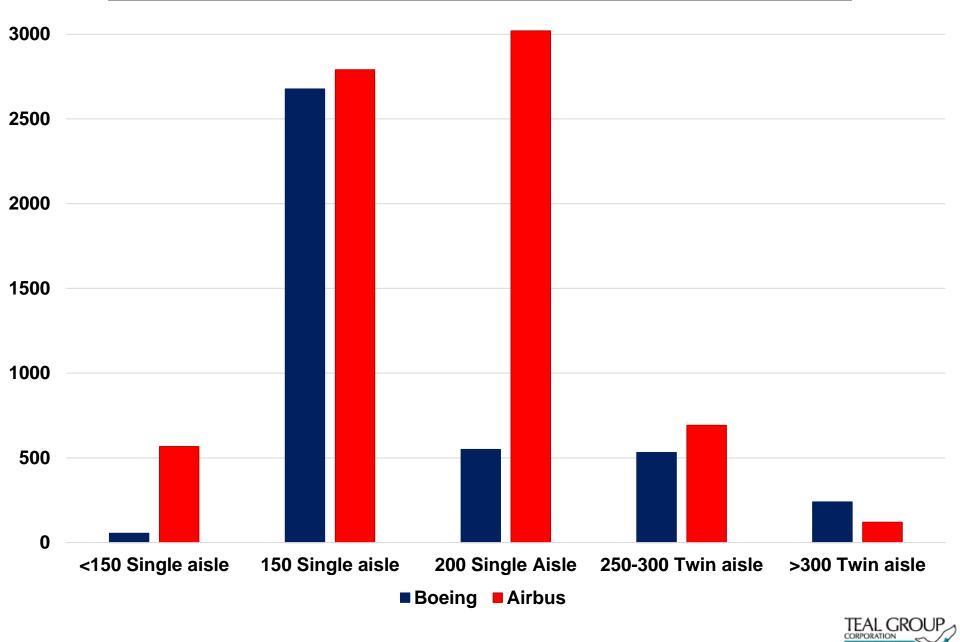


Firm Order Backlog Values: Boeing Taking A Hit

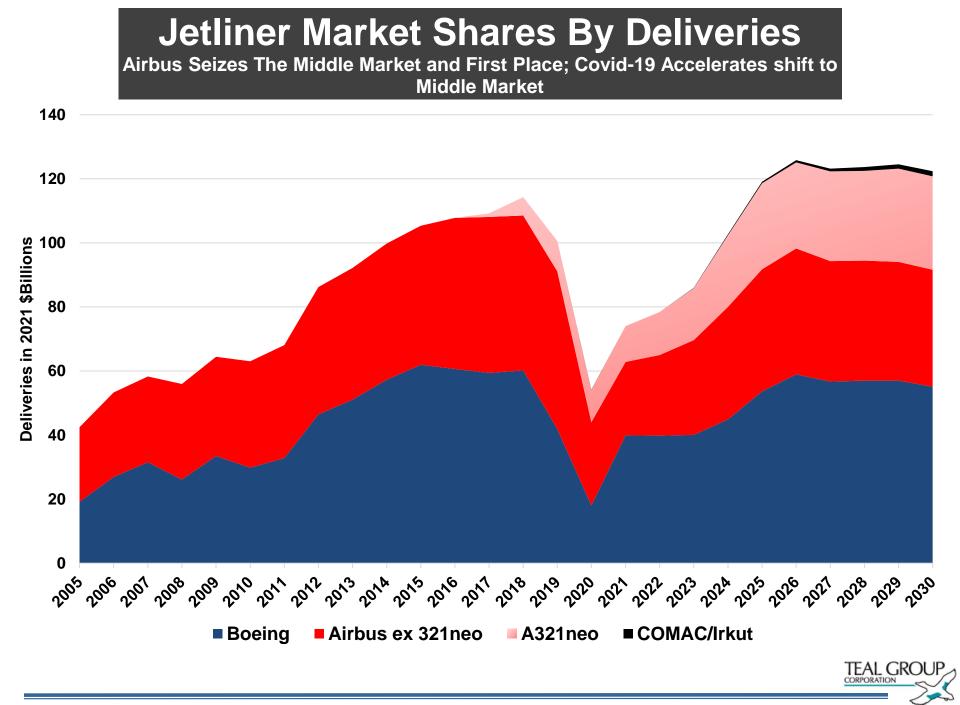


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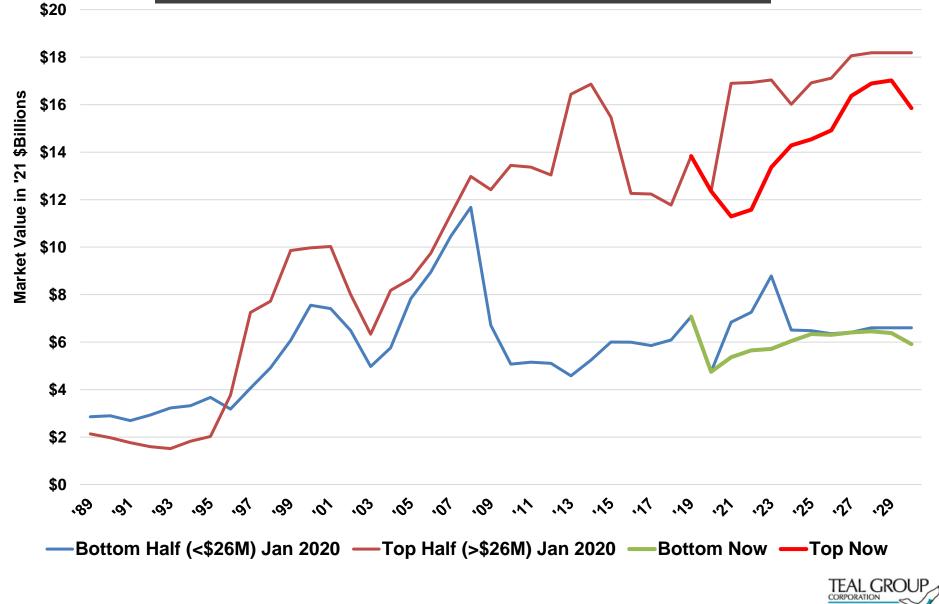
Airbus, Boeing Jetliner Backlogs (January, w/ ASC 606)



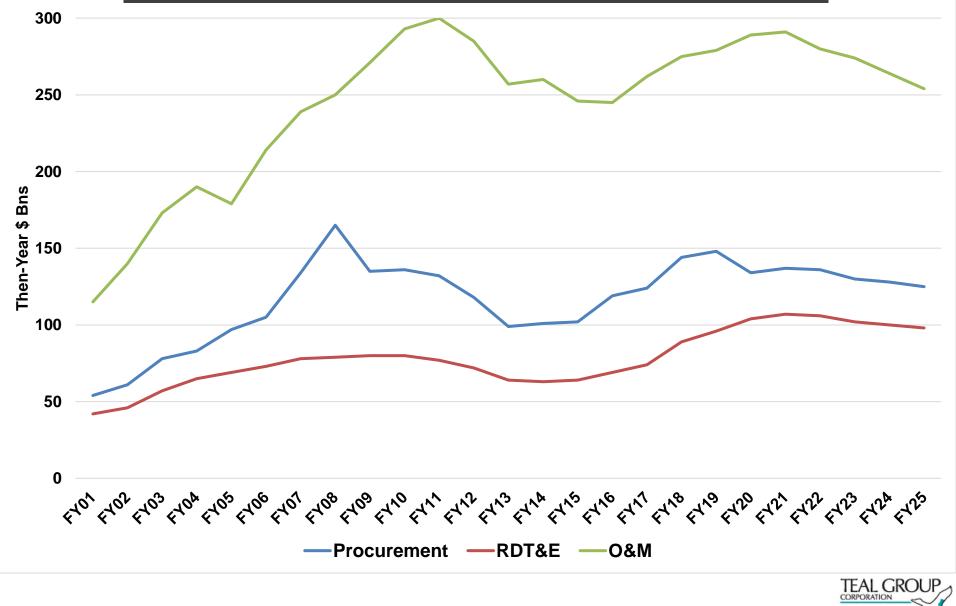




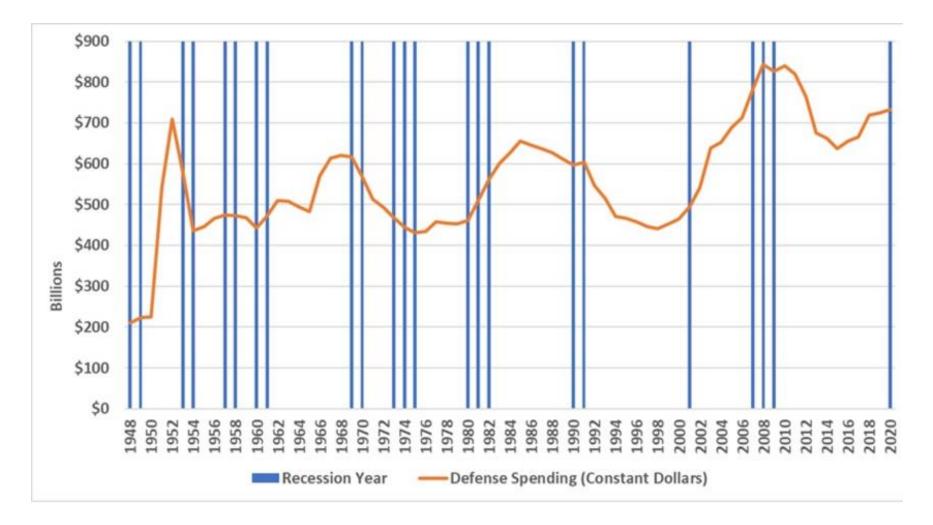
Bottom Half Bizjet Segment vs. Top Half Pre- and Post-Covid Forecasts



DoD Investment: Procurement 3X Than In The Last Jetliner Downturn

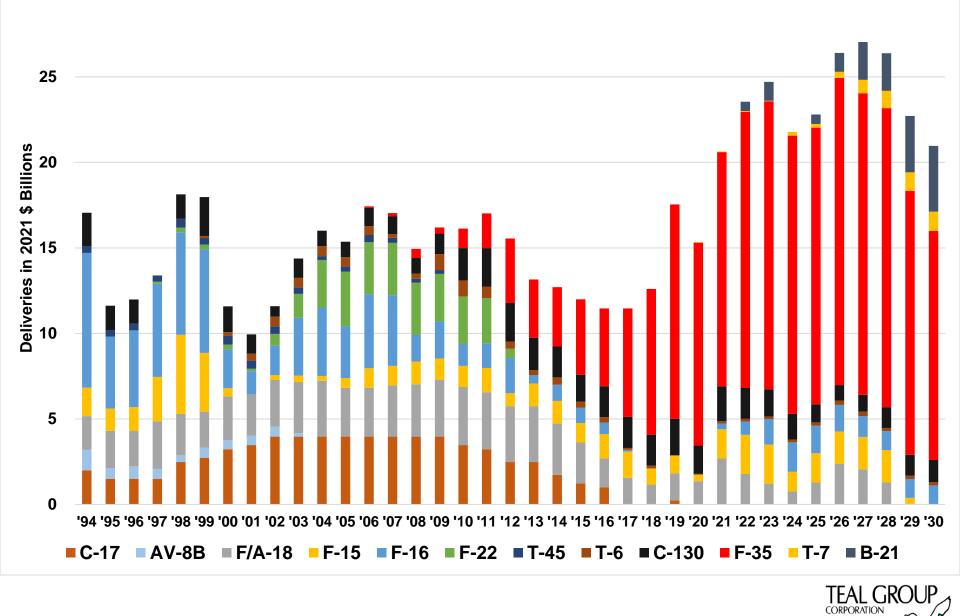


No Clear Relationship Between US Defense Spending, Economy



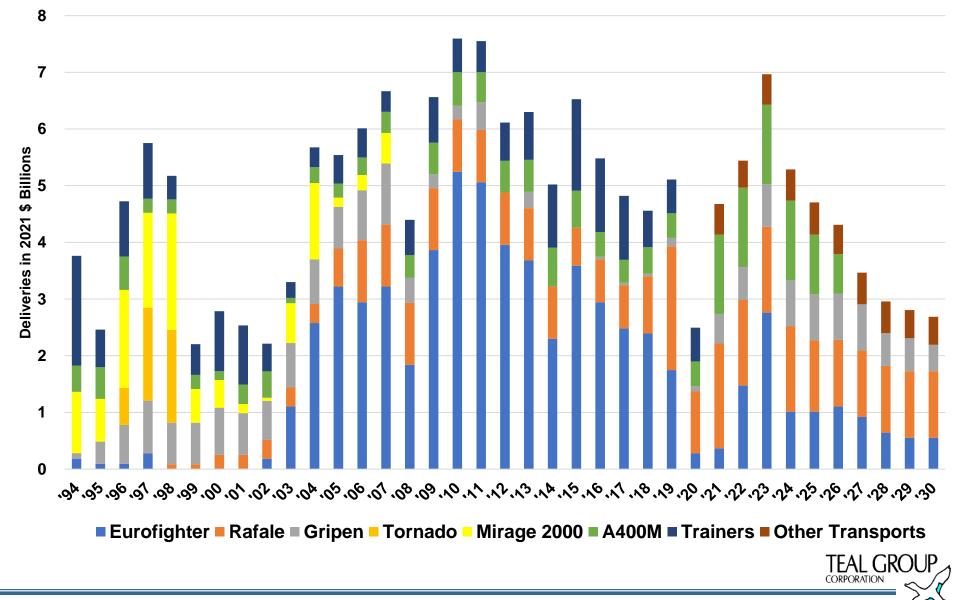


US Military Fixed Wing Aircraft Deliveries

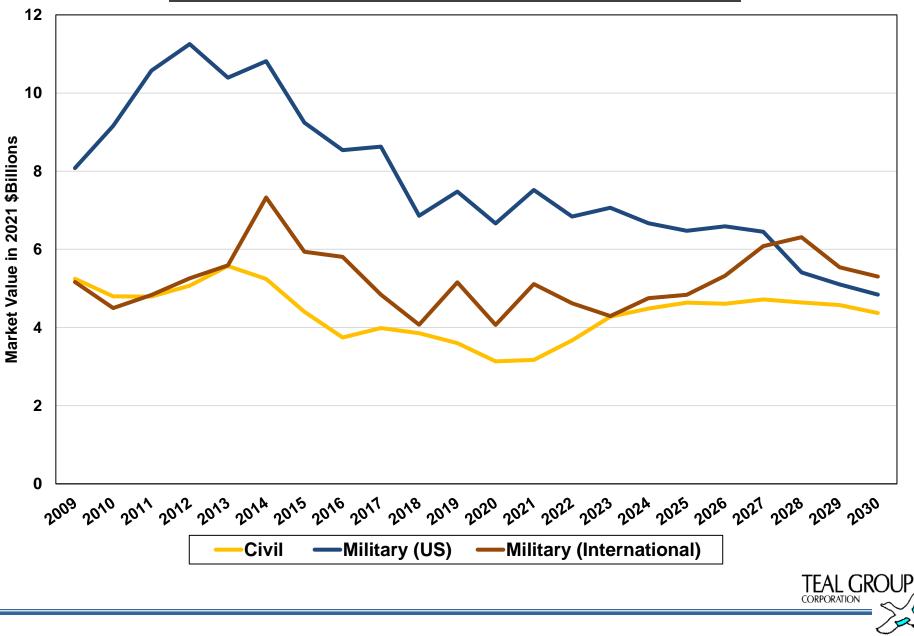


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European Military Aircraft Deliveries Coping Without F-35...To A Point; Germany, France, UK Fighter Decisions Loom



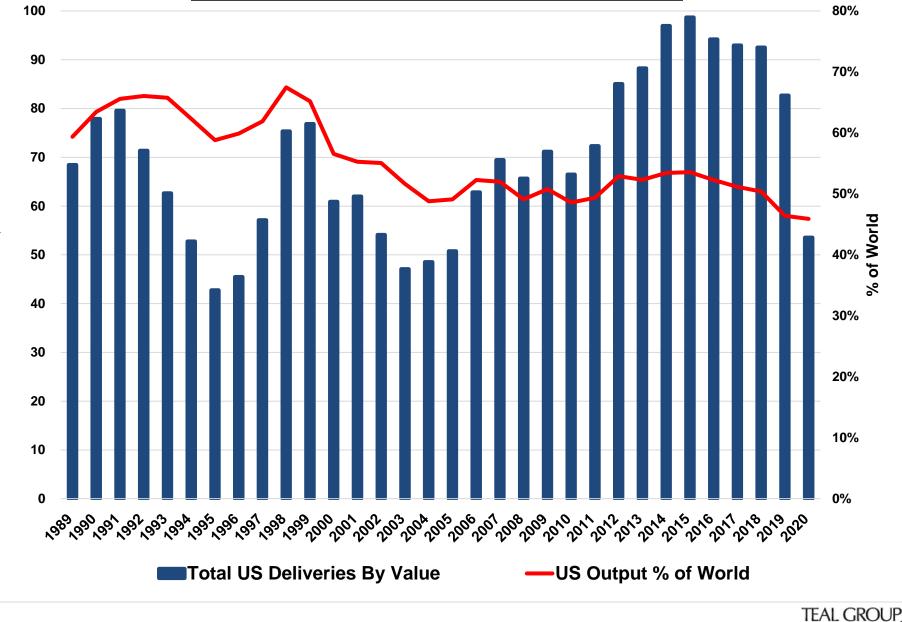
US Military Rotorcraft Market Falling; International Military and Civil Stable



Global Aircraft Market Outlook In One Page (Deliveries, *not* Production)

Segment	2021	<u>'21-'22</u>	<u>Risk</u>	Elevator Comment
Jetliners-SA	69.2%	9.3%		Includes some already-built MAXs. Watch China, fuel, traffic.
Jetliners-TA	2.0%	0.5%		Overcapacity, slow international recovery, secular shift to SAs
Regionals	5.7%	7.5%		No Boeing supply chain effect on E-2; Scope clause de-risked, but little growth.
Business Aircraft	1.4%	6.1%		Another hit after many false starts over a disappointing decade.
Civil Rotorcraft	1.9%	15.0%		Large civil hit again. Too many new models aimed at a weak segment (oil/gas).
Military Rotorcraft	17.4%	-9.3%		Programs end/slow; no risk of accelerated downturn; FVL beyond forecast, exc FARA.
Military Transports	14.9%	-6.2%		A seriously underperforming market.
Fighters	31.9%	17.3%		I like this market. F-35 (after COVID disruption), plus strong Gen 4.5
All Civil	24.7%	<u>6.4%</u>		SAJetliner snapback due to MAX, weakness in other segments; more overcapacity risk.
All Military	22.2%	<u>7.8%</u>		Global insecurity, Tension, Malice. Special mission (ISR, B-21) also boosts topline.
Total Industry	<u>23.9%</u>	<u>6.8%</u>		Back to peak in late 2024 TEAL GRO

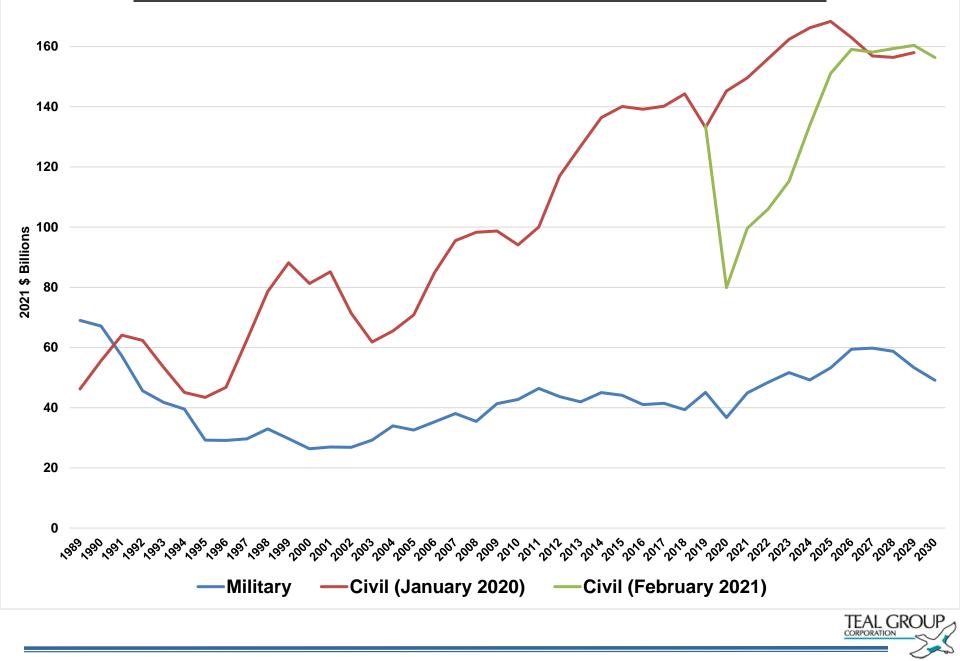
US Aircraft Industry Output



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Value in 2021 \$ Billions

World Aircraft Deliveries By Value, 1989-2030



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